

Reporting Agency:	United Nations Development Programme for Global Environmental Facility
Country:	Armenia
<b>STANDARD PROGRESS REPORT</b>	
No. and title:	Developing the Protected Area System of Armenia UNDP/GEF/00057439/00060500
Reporting period:	January – December 2013

## I. PURPOSE

The project's goal is to conserve globally significant biodiversity in Armenia. The project's objective is to catalyze the expansion of the nature reserves to provide better representation of ecosystems within Armenia's current protected area system and enable active conservation of biodiversity. The project's two components will focus upon: (1) rationalization of the protected areas system through improving the regulatory and institutional framework relevant to Sanctuary establishment and operation; and (2) institutional capacity building by piloting a suite of Sanctuary management tools largely absent from Armenian's current protected area management regime.

The main outcomes of the project are:

1. National operational guidelines and norms to guide the process of establishment, management and business planning of sanctuaries.
2. A by-law will be finalized on the institutional roles and responsibilities in sanctuary management.
3. Three new sanctuaries: establishment of Gnishik in Vayots Dzor Marz and Khustup in Syunik Marz and enlargement of Zangezur State Sanctuary with total surface about 48,000 ha.
4. The policy paper on two particular models (full community management and co-management) tested in the three project demonstration areas respectively.
5. National vocational training courses, by focusing on IUCN Category IV protected areas, sanctuaries. At the local level, the project will invest in establishment of information and education centers at the demonstration sanctuaries.
6. Combined sanctuary management-and-business plans based upon best international experience and provide realistic guidance for small business entrepreneurs. The plans will be used as a basis for sustainable resource use, including as appropriate tourism, sustainable grazing, regulated sport hunting and collection of marketable flora.
7. Launching of key management and income-generation activities: (i) tools for anti-poaching with community member support and participation; (ii) habitat monitoring programs; (iii) comprehensive livestock-grazing program; (iv) sustainable tourism development.
8. A critical mass of demonstration effect to reverse the failure of sanctuaries to effectively conserve biodiversity.

These project's efforts will result in a national protected area system better equipped to include and conserve currently under-represented ecosystems and associated species. Project investment will be in community areas to improve management of productive landscapes while helping to promote connectivity and alleviate poverty. The project will enhance the financial sustainability of Armenia's protected area system.

The Project contributes to UNDAF Outcome 4 and CP Outcome 7, CPAP Output 7.4.

The Implementing Partners for the Project are the Ministry of Nature Protection of RA (MNP) and its "Environmental Projects Implementation Unit" State Agency (EPIU SA). The Non-governmental Organization (NGO) Implementing Partner for the Project is World Wide Fund for Nature Armenian Branch (WWF Armenia).

## II. RESOURCES

The resources to the project come in full from GEF allocations: US\$950,000. The total budget of the project, including co-financing and GEF resources is US\$2,950,000. Co-financing from the MNP RA is about US\$2,000,000 (US\$1,500,000 from the MNP, and US\$500,000 from the WWF).

The budget allocated from the GEF is US\$ 950,000; of which US\$ 650,000 for NEX subproject 00057439 (Rationalization of the Protected Areas System) and US\$ 300,000 for NGO subproject 00060500 (Institutional Capacity Building of the Protected Areas).

## III. RESULTS

During the reporting period the following tasks were conducted and results achieved:

### 1. **Component 1 Rationalization of the PA system.**

#### Output 1.1. Set of by-laws developed to operationalize the 2006 Protected Area Law

The package of [draft] RA laws operationalizing the 2006 Protected Area Law which was submitted to the Government of RA in December 2012, in January 2013 was returned for additional consultations with the ministries of Territorial Administration and Finance, the State Committee of Real Estate Cadastre and the Yerevan Municipality; no further comments and suggestions were received. In May 2013 the package of [draft] RA laws was submitted by the Government of RA to the National Assembly. In September 2013 the package of [draft] RA laws received conclusion of the Legal Expertise Division of the Legal Department, positive opinion of the Standing Committee on Agriculture and Environment and was included in the 2013 agenda of sessions of the National Assembly. The package includes the draft laws on changes of RA laws on "Specially Protected Nature Areas", "Local self governance", "Environmental supervision", on RA Land and Water codes. Of them the "Law on Specially Protected Natural Areas" in fact is fully

rewritten.

**Despite the apparent success, the delay with submission of the package of [draft] RA laws to the Ministry of Nature Protection is eight months due to complex and difficult tasks revealed, wide public discussions both in capital and in communities and great number of comments and suggestions received.**

- In addition to the proposed package the [draft] RA Government Decree «On defining the order of establishment of specially protected nature areas and revocation of the Decree N72-N of 22 January, 2009» enabling practical establishment of community managed protected areas is prepared. The importance of this Decree arises from the passage of the package of RA laws operationalizing the 2006 Protected Area Law.

Output 1.2. Institutional links re-configured to clarify roles and responsibilities for governance and management of sanctuaries

- “Methodological guideline on design of institutional links on management of state sanctuaries” were discussed during Round table organized in May 2013. The guide aimed at providing practical mechanisms for mutually agreed and harmonized activities of the parties legally involved in the management of protected areas.

Output 1.3. Three new sanctuaries established at underrepresented habitats

- Works on exact area mapping, boundary surveys and description of boundaries for establishment of envisaged Gnishik and Khustup protected areas and enlargement of acting Zangezur State Sanctuary are finalized, discussed in 4 communities of Vayots Dzor and in Vayots Dzor marzpetaran and in 15 communities of Syunik and Syunik marzpetaran. Officially endorsed decisions of Community Councils received from respective communities.
  - The total area of envisaged Gnishik community managed PA is expected to be 6,010.74 ha; of which Areni – 710.46 ha, Mozrov – 2,919.03 ha, Khachik – 2,381.25 ha. The lands of Agarakadzor community will not be represented at this stage due to enclave location and comparatively small size.
  - The total area of envisaged Khustup State Sanctuary is expected to be 6,946.74 ha; of which Chakaten – 1,162.22 ha, Tsav – 1,154.93 ha, Geghanush – 3,064.55 ha, Lernadzor – 1,565.04 ha.
  - The total area of enlargement of acting Zangezur State Sanctuary is expected to be 8,501.87 ha; of which Bnunis – 1,079.44 ha, Dastakert – 1,148.75 ha, Dzorastan – 910.10 ha, Shenatagh – 1,231.09 ha, Tatev – 913.19 ha, Lernadzor – 427.10 ha, Nzhdeh – 1,405.41 ha, Geghi – 1,282.12, Nor Astghaberd – 104.67 ha.

**Regretfully, the process of reconciliation of maps for enlargement of acting “Zangezur” State Sanctuary and establishment of “Khustup” State Sanctuary with appropriate communities took 8 months longer time than it was expected because the elections of National Assembly in May 2012, local self-governance elections in September 2012 and Presidential elections in February 2013 distracted local administrative bodies from environmental issues and the project. Moreover, around 20% of Mayors and 80% of Community Council members were changed; the handover of power from former to new community leaders took time from one to two months and in these communities a number of additional meetings were required for reconciliation of draft maps. Besides, multiple technical problems appeared, such as discrepancies between the community maps and cadastral maps of regional administrations, areas where mosaic of private land is in the area where endangered plant(s) species occurred, lands under geological explorations, evidence that some areas are privatized or rented after the last cartographic works.**

- The draft RA Government Decree “On the establishment of “Khustup” State Sanctuary, changes of boundaries of “Zangezur” State Sanctuary and changes and amendments to the RA Government Decree N 926-N, May 30, 2012” was submitted to the Ministry of Nature Protection in July 2013. Taking into account requests received from the communities and the specificity of biodiversity in this areas, the charters of mentioned sanctuaries allow among other entrepreneurial activities recreation, grazing, hay making, bee keeping, plant and mushroom collection.

Later on this draft was incorporated by the Ministry of Nature Protection into [draft] Government Decree “On the establishment of «Zangezur» Biosphere Complex, approval of the Charter of «Zangezur» Biosphere Complex» State Non-commercial Organization, as well as on establishment of «Khustup» State Sanctuary and approval of the Charter of «Khustup» State Sanctuary and on changes in a number of Decrees of the Government of Republic of Armenia” and submitted to the Government of the Republic of Armenia on 24 August 2013 (resubmitted on 30 September, and again on 19 November 2013).

- The draft Joint Council Decree of Areni, Gnishik and Khachik communities “On the establishment of community managed “Gnishik” Protected Landscape” is prepared and discussed with respective communities and Vayots Dzor regional administration.

*Establishment and full functioning of community managed “Gnishik” Protected Landscape depends on enactment of the package of [draft] RA laws operationalizing the 2006 Protected Area Law, which ensures establishment of new type of protected area - “protected landscape” (IUCN category V) and promotes direct management of protected areas by communities. In addition, approval of the Draft RA Government Decree «On defining the order of establishment of specially protected nature areas and revocation of the Decree N72-N of 22 January, 2009» enabling practical establishment of community managed protected areas is required.*

Output 1.4. A new PA management model developed for sanctuaries and put into policy

- “Methodological guideline on implementation of models for management of specially protected nature areas” were developed and discussed with stakeholders in 7 communities of Syunik Marz and 4 communities of Vayots Dzor Marz. In July 2013 the guidelines were submitted to relevant ministries for discussions and received overall positive opinion. Management models pursue the following objectives: promotion of active and direct involvement of stakeholders in protected area management and creation of alternative income generation opportunities for local community members.

**Methodological guidelines “On implementation of models for management of specially protected nature areas” and “On design of institutional links on management of state sanctuaries” were discussed once again in the Ministry of Nature Protection, received approval of the Minister of Nature for Protection (order N 195-A dated 30.08.2013) and published in December 2013.**

**2. Component 2 Institutional capacity building of the PAs.**

Output 2.1. National and local training programs for sanctuary managers and local communities

- Public awareness raising seminars on protected areas for community administration, council members and inhabitants of Qajaran, Lernadzor, Geghi, Shikahogh, Srashen and Tsav communities of Syunik Region were held in T. Qajaran and in the premises of Shikahogh State Reserve on 16-17 and 19-20 April 2013, respectively. Total 44 participants attended the seminars.

Public awareness meetings were held on 16-18 October 2013 in Syunik Marz communities of Shenatagh, Nzhdeh, Bnunis, Dastakert, Tatev, Dzorastan, Tsav, Geghanush and in Vayots Dzor Marz communities of Areni, Gnishik and Khachik. Total 123 participants attended the meetings.

On the basis of studies appropriate booklets are prepared for publication separately for each demonstrative protected area: Gnishik, Khustup and Zangezur.

Training programs portfolio for managers of “Zangezur” and “Khustup” state sanctuaries and themes for public awareness seminars and trainings on sanctuaries for community managers were developed, discussed in «Shikahogh» State Reserve» SNCO and adjacent communities and received approval.

*Execution of training programs for managers of “Zangezur” and “Khustup” state sanctuaries and leaders of adjacent communities, as well as publication of booklets should be done after formal enlargement/establishment of protected areas, when respective maps and charters are officially approved. Otherwise there is always a risk on provision of incorrect information due to unforeseen changes in final document.*

Output 2.2. Management and business plans at three sanctuaries developed

- During the field works locations for the preventive signs, roadway gates and ranger shelters for Khustup, Zangezur, and Gnishik protected areas were identified and information discussed with relevant stakeholders.
- Consolidated [draft] management-and-business plans for Zangezur and Khustup state sanctuaries are prepared as part of management plan of “Shikahogh” State Reserve” SNCO (the latter includes also the management plans of Shikahogh State Reserve and Plane Grove State Sanctuary). Plans were submitted to the Ministry of Nature Protection in November 2013.

Plans include general information, information on natural conditions, flora and fauna, socio-economic conditions of adjacent communities, administrative and financial arrangements, research and monitoring, visitors program, 5 year action plans and infrastructure maps (depicting the locations of precaution signs, roadway gates and ranger shelters).

*For finalization of [draft] management-and-business plans formal establishment/enlargement of “Khustup” and “Zangezur” state sanctuaries is required. Otherwise there is always a risk on provision of incorrect information due to unforeseen changes in final document.  
Management plans could be ready, approved and put into policy only after formal establishment/ enlargement of respective protected areas along with approved charters and delineated boundaries.*

- Consolidated Management and Business Plan for Gnishik Protected Landscape and Support Zone Economic Development Plan (the implementation of the latter is supported by CEPF) were prepared and discussed with stakeholder communities of Areni, Gnishik and Khachik and in April and May 2013. Suggestions and comments received are incorporated in the final draft. Overall, both documents received approval of stakeholder communities. The Management and Business Plan for Gnishik Protected Landscape includes general information, assessment and analysis, vision and goals, zonation, management guidance, budget and financing; appendices include maps, lists of plants and animals species and information on historical and cultural monuments.

*Gnishik Protected Landscape Management and Business Plan could be approved and put into policy in full strength after establishment of protected landscape along with approved charter and boundaries.*

The Support Zone Economic Development Plan consists of general description of the territory, socio-economic situation in communities surrounding Gnishik Protected Landscape, development priorities and goals, specific sets of measures, financial assessment, conclusion and recommendations.

#### Output 2.3 Management and business plan implementation supported on the ground

- Although 2 of 3 project protected areas are not formally established yet, to speed up the process, “on the ground” implementation activities launched from the 3<sup>rd</sup> quarter of 2013. The following activities aim to support launch of key management and income-generation activities at the three sanctuaries:
  - To support traditional anti-poaching tools such as limiting access to prime habitat of threatened species, locations of ranger shelters, roadway gates and precaution signs for Zangezur and Khustup state sanctuaries were depicted on the digital maps and on the ground. Total 12 signs have been designed and prepared: of them 10 preventive signs marked with “hunting and logging is prohibited” will be delivered and installed in Zangezur and Khustup sanctuaries (7 in Zangezur and 3 in Khustup); 2 other signs will be delivered to Zangezur and Khustup and will be installed on the ranger shelters respectively. Documents prepared to undertake establishment of ranger shelters in Khustup and Zangezur sanctuaries. Necessary material for the construction of roadway gates and renovation of 3<sup>rd</sup> ranger shelter is obtained. Furniture for shelters is purchased;

*It is evident that the installment of preventive signs, roadway gates and ranger shelters is possible only after formal enlargement/establishment of protected areas.*

- To support the implementation of habitat monitoring programs equipment procurement activities has begun, in particular, computers and cameras are purchased;
- In frames of support to community members and protected area managers to develop a comprehensive livestock-grazing program a baling press machine was purchased for Dastakert community (Zangezur).

*In the field support to implementation of anti-poaching, habitat monitoring, livestock-grazing, as well as tourism development programs will be possible after formal enlargement/establishment of protected areas.*

#### Output 2.4 Lessons learned documented and experience set to replication

- This output isn't launched yet due to not established project protected areas.

**3. Public awareness and cooperation.** In Syunik Marz informative meetings and participatory workshops were organized with local rural communities of Lernadzor, Geghi, Geghanush, Chakaten, Shikahogh, Srashen, Nerqin Hand, Tsav, Dzorastan, Antarashat, Tatev, Lor, Shenatagh, Sisian, Bnunis, Dastakert and Nzhdeh. To introduce project progress, meetings were held with Deputy Governor of Syuniq Marz and Mayor of Qajaran. As a result of these meetings, in accordance with the requests received and the specificity of biodiversity protection, the [draft] charters of Khustup and Zangezur state sanctuaries allow among other entrepreneurial activities shift grazing, hay making, bee keeping, plant and mushroom collection.

Meeting in Kapan Aarhus Center, Syunik marzpetaran (9 August 2013) was organized on the initiative of the Ministry of Nature Protection in response of the letter from the NGO Foundation Against Violation of Law with regard to the procedure of establishment of protected areas, and Khustup State Sanctuary in particular. Participants from Kapan, communities of Chakaten and Geghi, local NGOs and mass media received information about the existing procedure of establishment of protected areas as well as on project outcomes. The then wide discussions took place, where participants were concerned about some proposed limitations, in particular, access in PA exclusively with special permits, and limitations for access of tracked vehicles. Mayor of Chakaten was not agreed with several articles of the draft charter of Khustup.

In Vayots Dzor Marz a number of informative meetings and participatory workshops were held with representatives of stakeholder rural communities (Agarakadzor, Areni, Gnishik and Khachik) and regional administrative bodies.

Proceedings of this cooperation are incorporated in [draft] management-and-business plans of protected areas.

Mutual understanding is reached with the Foundation for the Preservation of Wildlife and Cultural Assets (FPWC) to explore possibilities for establishment of so-called “private protected area” in buffer/corridor zone(s) of Zangezur State Sanctuary and community managed Gnishik Protected Landscape.

**4. Monitoring and Reporting.** The monitoring and reporting documentation is being developed in accordance with the UNDP Project Monitoring and Evaluation Plan. Quarterly progress and annual reports of 2010, 2011, 2012 and 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> quarters of 2013 were prepared and submitted to the GEF and MNP.

## **IV. FINANCES**

Delivery over 3 quarters of 2013 is US\$149,176.93 (50.4%), of which subproject 00057439 - US\$93,346.50 (56.3%), and subproject 00060500 - US\$55,950.11 (43.0%).

Expected delivery to the end of 2013 is US\$ 188,000 (63.6%), of which subproject 00057439 - US\$123,300 (74.4%), and subproject 00060500 - US\$64,700 (49.7%).

## V. FUTURE WORK PLAN

**In spite of significant progress, the project still have obstacles of legislative character , which are beyond the project competence:**

- **the package of [draft] RA laws operationalizing the 2006 Protected Area Law is not approved yet by the National Assembly of the Republic of Armenia;**

*The package of [draft] RA laws is included in the agenda of 4<sup>th</sup> session of the 5<sup>th</sup> convocation of the National Assembly on 9 September 2013 with positive opinion of the Standing Committee on Agriculture and Environment.*

- **the [draft] decree on establishment of “Khustup” and enlargement of “Zangezur” state sanctuaries is not approved yet by the Government of the Republic of Armenia.**

*The [draft] decree is incorporated in [draft] Government Decree “On the establishment of «Zangezur» Biosphere Complex, approval of the Charter of «Zangezur» Biosphere Complex» State Non-commercial Organization, as well as on establishment of «Khustup» State Sanctuary and approval of the Charter of «Khustup» State Sanctuary and on changes in a number of Decrees of the Government of Republic of Armenia” and submitted to the Government of the Republic of Armenia on 24 August 2013 (resubmitted on 30 September, and 19 November 2013).*

**Proposed FUTURE WORK PLAN with extension of project activities until 30 June 2014 do not requires additional funds and is based on the following assumptions:**

- **the package of [draft] RA laws operationalizing the 2006 Protected Area Law once will come into force without principal changes which is related to establishment of new type of protected area – Protected Landscape (IUCN Category V) and which is related to responsibilities of communities in protected areas management;**
- **the Government of RA executes establishment of “Khustup” State Sanctuary and enlargement of “Zangezur” State Sanctuary;**
- **the communities of Areni, Gnishik and Khachik execute establishment of community managed Gnishik Protected Landscape.**

**The FUTURE WORK PLAN aims to achieve the following project outcomes and project indicators, which otherwise will not be achieved or will be achieved partly:**

- Formal establishment of new Khustup State Sanctuary (6,947 ha) and enlargement of acting Zangezur State Sanctuary (8,502 ha) **[adoption of the Government Decision is pending];**
- Formal establishment of community managed Gnishik Protected Landscape (6,011 ha) and its support zone (10,000 ha) **[enactment of new Law on Specially Protected Nature Areas is pending];**
- Implementation of training programs for new protected areas managers and local communities **[formal designation of management bodies is pending];**
- Formal endorsement of consolidated [draft] management-and-business plans for Zangezur and Khustup state sanctuaries **[adoption of the Government Decision on establishment/enlargement of sanctuaries is pending];**
- Formal endorsement of consolidated [draft] management-and-business plans for Zangezur and Khustup state sanctuaries **[adoption of the Government Decision on establishment/enlargement of sanctuaries is pending];**
- Formal endorsement of consolidated [draft] management-and-business plan for community managed Gnishik Protected Landscape (6,011 ha) and its Support Zone Economic Development Plan **[adoption of Joint Community Decision on establishment of protected landscape is pending];**
- Support to launching of key management and income-generation activities:
  - implementation of tools for anti-poaching (installment of ranger shelters, roadway gates and precaution signs);
  - habitat monitoring program (capacity building on non-invasive survey techniques for indicator species and agro-biodiversity);
  - comprehensive livestock-grazing program (capacity building to shift current open-grazing management within the pilot areas to community-based management);
  - tourism development program (support model tourism routes, installment of low cost infrastructure /i.e., garbage collection sites, picnic areas/, and the creation of informative materials /publication of booklets introducing features of each protected area: “Gnishik”, “Khustup”, “Zangezur”/);
- Organization of workshop summarizing what the project has done, why and what are the results collated into a brief document.

**The issue of project no-cost extension had been already raised during the Mid-term evaluation in July**

Project “Developing the Protected Area System of Armenia UNDP/GEF/00057439/00060500”  
2013 Work Plan (*proposal*)

	Years		2014							
	Months	2013	N	D	J	F	M	A	M	J
<b>Component 1: Rationalization of the protected areas system</b>										
<b>Output 1.1. Set of by-laws developed to operationalize the 2006 Protected Area Law</b>										
Preparation, discussion with stakeholders and submission to the MNP for further submission to the RA Government of draft RA Government Decree on “Amendments and changes to the RA Government Decree No72-N of 22 January 2009 on “Endorsement of the order on establishment of Specially Protected Nature Areas” (EPIU SA)			■	■						
<b>Output 1.2. Institutional links re-configured to clarify roles and responsibilities for governance and management of sanctuaries</b>										
Dissemination of methodological guidelines on the institutional roles and responsibilities in sanctuary management (EPIU SA)			■							
<b>Output 1.3. Three new sanctuaries established at underrepresented habitats</b>										
Preparation and discussions with Areni, Khachik and Mozrov communities and administration of Vayots Dzor Marz of draft policy document on establishment of “Gnishik” community managed protected area and assistance for further endorsement by the joint Councils Decision (EPIU SA, with participation of WWF Armenia and PMU)			■	■						
Preparation of draft policy document on establishment of management body of “Gnishik” protected landscape and its charter for further endorsement by the joint Councils Decision of Areni, Khachik and Mozrov communities (EPIU SA, with participation of WWF Armenia and PMU)			■	■						
<b>Output 1.4. A new PA management model developed for sanctuaries and put into policy</b>										
Dissemination of methodological guidelines on two new protected areas management models (EPIU SA)			■							
<b>Component 2: Institutional capacity building for the protected areas management</b>										
<b>Output 2.1. National and local training programs for sanctuary managers and local communities</b>										
Reaching an agreement on hosting and cooperation in implementation of educational and training events in Suinik Marz (EPIU SA)				■						
Implementation of vocational training course for sanctuary managers of “Khustup” and “Zangezur” State Sanctuaries and neighboring local communities focusing on participation of communities in PA management in Syunik Marz (EPIU SA)					■					
Implementation of vocational training course for managers of community managed “Gnishik” Protected Landscape (EPIU SA)						■				
Reporting on lessons learned from vocational training courses for managers of “Khustup”, “Zangezur” and “Gnishik” protected areas (EPIU SA)							■			
Publication of booklets introducing features of “Gnishik”, “Khustup” and “Zangezur” protected areas (EPIU SA) [or as soon as protected areas are formally established and boundaries and charters approved]									■	
<b>Output 2.2. Management and business plans at three sanctuaries developed</b>										
Submission of draft consolidated management-and-business plans for “Zangezur” and “Khustup” state sanctuaries to the Ministry of Nature Protection (WWF Armenia)			■							
Approval of consolidated management-and-business plan of Gnishik Protected Landscape through Joint Council Decision of Areni, Gnishik and Khachik communities (WWF Armenia)				■						
Approval of Support Zone Economic Development Plan of Gnishik Protected Landscape through Joint Council Decision of Areni, Gnishik and Khachik communities (WWF Armenia)				■						
<b>Output 2.3 Management and business plan implementation supported on the ground</b>										
Support to implementation of tools for anti-poaching, including installment of ranger shelters, roadway gates and precaution signs (WWF Armenia)			■	■	■	■	■	■	■	■
Capacity building and assistance in launching of habitat monitoring research programs (WWF Armenia)			■	■	■	■	■	■	■	■
Capacity building and practical assistance to shift current open-grazing management within the pilot areas to community-based management (WWF Armenia)							■	■	■	■

Assistance in development and implementation of visitor program: arrangement of touristic trails, installment of low cost infrastructure (informative signs, garbage collection sites, picnic areas) (WWF Armenia)							■	■	■	■
<b>Output 2.4 Lessons learned documented and experience set to replication</b>										
Organization of workshop to disseminate project findings and activities ( PMU, WWF Armenia)									■	
Preparation and publication of the workshop proceedings and project results (PMU, WWF Armenia)									■	■
<b>Project Management</b>										
(i) Submission by Implementing Partners of quarterly financial and narrative reports (before 7th day of the following month) to Project Manager				■					■	
(ii) Submission by Project Manager of quarterly financial and narrative reports (before 15th day of the following month) to UNDP				■					■	
(iii) Organization of ordinary working meetings with Implementing Partners (more frequently – on demand)			■					■		
(iv) Meetings, discussion in place (if necessary)	■	■	■	■	■	■	■	■		
(v) Project Board meetings								■		
(vi) Project Final Evaluation, including announcement of tender, evaluation and reporting				■	■	■	■	■	■	
(vii) Preparation and submission of project final report									■	■